



HEADQUARTERS
UNITED STATES FORCES, JAPAN
APO AREA PACIFIC 96328-5068

JUN 22 2015

MEMORANDUM FOR UNITED STATES FORCES JAPAN AND FIFTH AIR FORCE

FROM: The Command Team, United States Forces, Japan and Fifth Air Force

SUBJECT: Professional Execution/Conduct and Safety

1. Professional execution and professional conduct in our organizations is vital to maintaining a strong U.S. and Japan alliance, strengthening our engagements with regional partners, and promoting safety in all we do. Leadership at all levels must practice sound risk management techniques to prevent mishaps and preserve our Nation's combat capability.
2. Professional execution means everything we do is accomplished with strict adherence to standards. Professional conduct prevents complacency, inattention to detail, lapses in judgment, overconfidence, and inadequate risk management, which are causal factors in the majority of mishaps. Fostering a positive safety culture, enforcing the use of regulations, instructions and T.O.'s combined with never accepting unnecessary risk is the key to mission success.
3. The entire team must do their part to reach our goal of zero preventable mishaps. Professional execution of our mission and professional conduct on and off duty provides the foundation to achieve this goal. Thank you for your service and your proactive leadership to make us the most capable and ready force possible.

A handwritten signature in black ink, appearing to read "J. Laurent", is positioned above the typed name.

JAMES A. LAURENT
Chief Master Sergeant, USAF
Command Chief

A handwritten signature in black ink, appearing to read "John L. Dolan", is positioned above the typed name.

JOHN L. DOLAN
Lieutenant General, USAF
Commander